# Corporate governance and stock liquidity in Australia: A pitch

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**Abstract:** This pitch research letter (PRL) applies the pitch template developed by Faff (2015a) to an academic project in corporate finance; that is, corporate governance and market microstructure, namely, stock liquidity for Australian firms. The pitch template is useful in identifying the core elements that form the framework of research project. This PRL encloses a brief background about the pitcher and pitch, followed by a brief commentary on the pitch and personal reflections of the pitcher on the pitch exercise itself.

**Keywords:** Pitching research, corporate governance, stock liquidity, Australia.

**JEL codes:** G12, G34

## 1. Introduction

This PRL applies the pitch template developed by Faff (2015a) to an academic project in corporate finance; that is, corporate governance and market microstructure, namely, stock liquidity for Australian firms. I commenced a PhD in finance at Griffith University, Australia in January 2013. My primary field of research is corporate finance. Specifically, I am investigating the association of corporate governance with various risk factors such as financial distress, stock liquidity, and downside risk. I completely agree with Faff (2015a) that the two hardest tasks about doing research are the starting and the finishing. Putting it into the perspective of my PhD journey, the first year was tough, but it brought plenty of experiences to my research career. The experiences are similar to what Faff (2015a) tagged "IDioTs", i.e., generating research ideas, checking the availability of relevant and reliable data, and developing the know-how about econometric

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tools. I did PhD confirmation seminar on 27 March 2014. Since then, I have completed a paper, "Does corporate governance quality reduce financial distress? New panel evidence from Australia" (see Ali, Liu and Su, 2014) and presented it at the 27th Australasian Finance and Banking Conference held in Sydney on 15–18 December 2014. I was honoured to participate, as a PhD travel grant recipient, in the 75th annual meeting of the American Finance Association (AFA) held in Boston on 2–5 January 2015.

Taking other tasks and deadlines into consideration, I started the pitch exercise from 8 January 2015 and completed it on 18 January 2015. This pitch exercise included background reading on pitching research (Faff, 2015b) and discussion with my supervisors. Similar to Beaumont (2015), I used a "non-linear" approach to complete the pitch. I started completing the sections that were foremost in my mind and skipped the sections that required deeper contemplation. After this initial pass, I worked randomly to complete each section. Once I had each section roughly outlined, I went back and worked on refining each section, paying special attention to the advice given by Faff (2015a) in "cues for the pitcher".

The remainder of this PRL is organised as follows. Section 2 gives a brief commentary on the completed pitch, Section 3 covers personal reflections on the pitch exercise, and the final section provides the conclusion.

## 2. Brief commentary on the pitch

Table 1 presents the pitch on the topic of corporate governance and stock liquidity in Australia (item A), which was completed on 18 January 2015. The primary research question (item B) is "do better governed firms have greater stock liquidity in Australia?" The key research papers (item C) that relate to the stated research question are Chung et al. (2010), Chai et al. (2010), and Beekes et al. (2015). Of these papers, the most critical and directly linked paper to the proposed research idea is Chung et al. (2010), who investigate the association between corporate governance and stock liquidity in the US. The other two papers are also important because they are related to the Australian context. Specifically, the Chai et al. (2010) paper guides me on the determinants of stock liquidity in Australia. While the paper does not incorporate corporate governance quality (CGQ), it provides an insight on the stock liquidity proxies. Since I argue that CGQ affects stock liquidity through the channel of information disclosure, it is vital to prove that the relation between CGQ and disclosure exists. The paper of Beekes et al. (2015) is important in this regard; Using the Horwath ratings as a measure of CGQ (in this proposed research I am using the same ratings), they find a significant positive relation between CGQ and informativeness of disclosure in Australia. The proposed research is mainly motivated (item D) by a lack of empirical research on the corporate governance as a critical determinant of stock liquidity in Australia, and the institutional differences that Australia has compared to the US.

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Table 1. Completed 2-page pitch template on corporate governance and stock liquidity

Pitcher's Name	Searat Ali	FoR category	Corporate governance and stock liquidity	Date Completed	18 January 2015	
(A) Working Title	Corporate governance and stock liquidity in Australia					
(B) Basic Research	Do better governed firms have greater stock liquidity in Australia?					
Question						
(C) Key paper(s)	Chung, K. H., Elder, J. & Kim, JC. (2010) "Corporate Governance and Liquidity", <i>Journal of Financial And Quantitative Analysis</i> , vol. 45, no. 2: 265–291 (A* Journal).					
	Chai, D., Faff, R., & Gharghori, P. (2010) "New evidence on the relation between stock liquidity and measures of trading activity", <i>International Review of Financial Analysis</i> , vol. 19, no. 3: 181–192 (A Journal).					
	Beekes, W., Brown, P., & Zhang, Q. (2015) "Corporate governance and the informativeness of disclosures in Australia: a re-examination", <i>Accounting &amp; Finance</i> , vol. 55, no. 4: 931-963 (A Journal).					
(D) Motivation/	Prior literature on stock liquidity either focuses on the determinants or consequences of the stock liquidity. The proposed study falls under the					
Puzzle	former group, where the role of corporate governance quality (CGQ) as a critical determinant of liquidity is largely ignored, particularly in					
	Australia (e.g., Chai et al., 2010). The studies which examine the relationship between CGQ and liquidity outside Australia (e.g., Chung et					
	al., 2010) may not be generalizable to Australia because of several regulatory and institutional differences. In particular, compared to the US,					
	Australia has a different trading mechanism (pure order-driven); a voluntary and less stringent governance environment (comply or explain);					
	a weak "market for control" (a lack of threat of takeover); a high ownership concentration, and a low litigation risk. I assume that all of these					
	institutional differences have a considerable bearing on governance quality and stock liquidity.					
THREE	Three core aspects of any empirical research project i.e. the "IDioTs" guide					
(E) Idea?					y, strong CGQ improves operational and	
	financial transparency of a firm (e.g., Beekes et al., 2014) and mitigates information asymmetry between insiders (e.g., managers) and					
	outsiders (e.g., investors), as well as among outsiders, which ultimately improves stock liquidity.					
	Central Hypothesis: CGQ improves stock liquidity in Australia.  (1) Country/setting: Australia, because (1) implementation of CG reforms (2003), (2) availability of unique dataset, (3) different corporate					
(F) Data?						
	environment, and (4) lack of empirical literature. <b>Unit of analysis:</b> Individual non-financial firms. <b>Sample period:</b> 2001 to 2008 (Main analysis),					
	2009 to 2013 (Additional analysis). <b>Sampling interval:</b> Annual, because CG is available on a yearly basis. <b>Type of data:</b> firm specific. (2) <b>Expected sample size:</b> 1600 firm-year observations on 450 unique firms (unbalanced panel dataset)					
					set) liquidity (SIRCA); firm characteristics	
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	(Morningstar DatAnalysis Premium). <b>Data availability</b> : Data is assessable through Griffith university trading room annual subscriptions, but the Horwath CG reports are requested from the reports' developer. <b>Timeframe</b> : No major time delays. <b>Research assistance</b> : Not					
	required. Funding/grants: No.					
	required. Funding/grants: No.  (4) <b>Data Collection:</b> Dealing with the standard issues of missing firm years, tracking the name changes of firms to properly merge the data					
	(4) <b>Data Collection:</b> Dealing with the standard issues of missing firm years, tracking the name changes of firms to properly merge the data from different sources, and eliminating undue influence of extreme values.					
	(5) <b>Variation in the test variables:</b> CGQ does not change much over time but the prior literature has used it in various contexts and found					
	statistically and economically significant results.					
	(6) <b>External validity:</b> (1) Findings may not be generalizable to small firms because the Horwath report only covers the top 250 firms.					
	However, I do believe that the top 250 firms have a major influence on the capital market of Australia in that they represent over 80% of					
	market capitalization and have the greatest appeal to the investment community. (2) The Horwath reports are not available beyond 2008					

Pitcher's Name	Searat Ali FoR category Corporate governance and Date Completed 18 January 2015 stock liquidity					
	findings may not capture current market developments. To overcome these issues, I plan to develop an index similar to the Horwath index from 2001 to 2013 for small, medium, and large firms, and to check if the results are robust. <b>Construct validity:</b> Yes, because the Horwath report pays special attention to the aspects that have been viewed as important in CG best practice codes in Australia and elsewhere. I plan to use stock liquidity proxies from three dimensions (trading cost, price impact, and immediacy) that are calculated by using quote-, price-,					
	and volume-based data.					
(G) Tools?	<b>Empirical framework:</b> (1) Pooled OLS regression approach, where standard errors are clustered by firm to control for heteroskedasticity and within-firm correlation in residuals. (2) Alternative panel data estimation methods such as GLS random effect or fixed effect regressions and Between Estimators. (3) To preclude reverse causality, lagged values of independent variables will be used. (4) I will also use 2SLS and GMM to control all sources of endogeneity. (5) Robustness checks deal with survivorship bias and sensitivity of results to global financial crisis and ownership concentration. <b>Econometric software</b> : STATA 13. <b>Econometric Skills:</b> Own + supervisors.					
TWO	Two key questions					
(H) What's New?	Novelty: The relationship between CGQ and stock liquidity has not been tested in Australia, so the novelty is in the data. To capture CGQ, I am using the unique dataset of the Horwath report plus I am developing a similar index beyond 2008 for different size firms. The prior studies using the Horwath report are either cross-sectional or they link CG to organizational activities other than stock liquidity, such as firm performance, information disclosure, and corporate social responsibility. This study provides additional evidence on the usefulness of the Horwath report in determining stock liquidity. Data is the driver whereas idea and tools are the passengers. Mickey Mouse/ Venn diagram. Yes					
(I) So What?	Given CGQ is instrumental to stock liquidity in Australia, investors, firms, and regulators may wish to monitor the CG mechanisms more closely so as to devise sound trading strategies, corporate environment, and trading regulations respectively. (1) Stock liquidity provides an ease of converting cash into stock and vice versa. Knowing that CG improves stock liquidity, investors can select stocks and construct portfolios with better CGQ. (2) Stock liquidity can lower transaction costs and increase the demand of a firm's stock; hence reducing cost of capital of a firm. Knowing that CG improves stock liquidity, firms can focus on CGQ and accrue the benefits (3) If CG improves stock liquidity, this gives empirical support to the regulators to design appropriate trading regulations.					
ONE	One bottom line					
(J) Contribution?	Investigating the relationship between CGQ and stock liquidity in the context of different corporate environment of Australia					
(K) Other	Collaboration:					
Considerations	It is desired. Idea: Not required					
	Data: CGQ affects liquidity through the channel of information disclosure. External collaboration may be required to obtain disclosure data. Tools: Yes, internal collaboration.					
	Target Journal(s): Journal of Banking and Finance; or Accounting and Finance; or Applied Economics. "Risk" assessment:					
	-"no result" risk: Very low"competitor" risk: Medium, because the Horwath reports are not publicly available. Even if available, it requires sufficient time to organize data in a testable format.					
	- "obsolescence" risk: Low; CG has received wide attention from researchers and regulators in the recent decade, and it is expected to remain as a "hot topic".					
	Other Challenge: The main challenge I have in executing this plan, is why Australia as a case study?					

The remainder of Table 1 outlines "answers" to all the required fields from the Faff (2015a) template; namely, Idea, Data, Tools, What's New, So What, Contribution, and other Considerations. The material included relating to all of these is self-explanatory from the pitch template itself, and thus I feel that no further comment is needed here.

# 3. Personal reflection on the pitch exercise

#### 3.1 First hearing

How did I come to know about the pitching exercise? The first time, I heard about "pitching a research" was from a fellow PhD student who was participating in the AFAANZ PhD symposium in 2014. At that time, I was analysing the data and interpreting the results of my first research paper on corporate governance and financial distress. As I remember, I asked my colleague, "Can I use this pitch template?" He told me "Yes you can, but you need to seek permission from Professor Faff, and you have to send him the completed pitch for his feedback". It takes only a few minutes to send an email and seek permission, but I could not do so for couple of reasons. First, I work best when there is a certain deadline approaching—this might not be a good habit, but it works well for me. Since there was no deadline, I was unable to motivate myself. Second, I thought, "I am halfway through to my paper, and the pitch exercise might not be useful at this stage", though I was not right in my habit and belief, as I realised after completing this PRL since creating one's own deadlines and using the pitch template at any stage of research is helpful to uplift the level of motivation and focus in research.

### 3.2 Second hearing

How did I come to know about the pitching exercise? The second time, I heard about "pitching a research" was from SIRCA when they sent an email with the subject Call for Papers - SIRCA YRW 2015 'Pitching Research' Symposium on 20 November 2014.<sup>2</sup> At this time, I was reviewing literature for a second paper on stock liquidity. I thought that this was the perfect time to use the pitch template. On top of this, the deadline (19 January 2015) to submit PRL was there. I discussed it with my supervisors, who strongly encouraged me to participate in the symposium.

## 3.3 Biggest challenge

What's new/Contribution? The biggest challenge to any research is its contributions, and this applied to my research, too. While I was doing the pitch

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<sup>&</sup>lt;sup>2</sup> http://www.sirca.org.au/2014/11/sirca-pitching-research-symposium-call-for-papers/

exercise, I asked myself if the CGO and liquidity relation had been tested outside Australia (e.g., Chung et al., 2010); why there is a need to test such a relation in Australia? I found the recommendation of Faff (2015a) useful in this regard. He recommends that "the researcher needs to make a compelling case as to why it is 'dangerous' to extrapolate the distilled evidence from X, Y and Z to country A". Following his advice, I read more literature and then identified several regulatory and institutional differences (e.g., such as order-driven trading mechanism, voluntary CG environment and high ownership concentration) that cast a doubt on the generalizability of results from the US to Australia (item D). In addition to this, recent corporate governance reforms (2003) in Australia, and the availability of unique corporate governance dataset in the form of the Horwath ratings make Australia an interesting setting (item F) in which to investigate the linkage between CGQ and stock liquidity. Moreover, I spent substantial time in reviewing the literature that applied ideas from US-based papers to the non-US-based settings and were published in the top tier journals. The common theme I learnt is that these papers pay special attention to the institutional and regulatory differences. I realize that I have to spend more time on this aspect of my research to make it a success story.

### 3.4 Venn diagram and my teaching strategy

How do Mickey Mouse and the Venn diagram match my aptitude? I believe "a picture is worth a thousand words", and this is why, graphs and flow charts are the integral parts of my teaching strategy. I believe that transcribing the complex passages and concepts into flow charts makes it easy for the readers to understand. I use this strategy up to an extent that my students gave me the title of Mr Flow Chart. The success of this strategy in classroom is reflected in my Student Experience of Teaching (SET) as follows:

"Lesson sheets, linking lecture concepts to the tutorials and equations... was amazing!!!! He has an amazing way to explain and present information that any student can grasp easily." (7211AFE, 2015)

"Good ability to explain complex problem by using simple examples" (7211AFE, 2014)

"He always made sure everyone understood the content before moving on, he was really good at explaining the content and helping students, provided us with clear instructions about all assessments and course material, one of the best lecturers I have had so far" (2206AFE, 2015)

Given my positive classroom experience on flow charts, I found the Venn diagram, as proposed by Faff (2015a), as a simple but effective way to position my research in the context of existing literature. Figure 1 shows the Venn diagram applied to my research idea.

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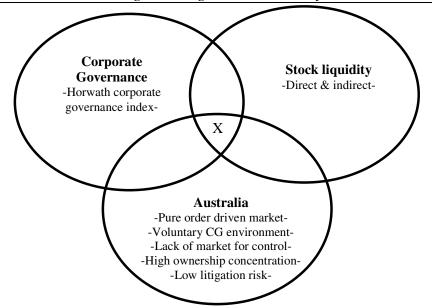


Figure 1. Mickey Mouse diagram characterizing novelty of my research idea

## 3.5 Some insights

What I have learnt from the pitch exercise? After completing this PRL, I realised that the Faff (2015a) pitch template is useful not only for new ideas but also for working papers. I also believe that Faff's template can be used to evaluate the key papers in terms of 3-2-1 "countdown". Further, I realised that there are high chances of making mistakes. I may claim contributions that do not make sense and may fail to pick the contributions that do make sense. To mitigate these concerns, I feel it is important to discuss the research idea in the early phase with as many scholars as possible including advisors and senior faculty, both internal and external. The problem that might arise is that an experienced researcher with a tight schedule might not be able to read a research proposal of 10 to 15 pages long. In such scenario, I believe a two-page pitch template is quite helpful.

#### 4. Conclusion

Based on the Faff (2015a) guidelines, this PRL covers the basic pitch for a proposed research project on corporate governance and stock liquidity in Australia. This PRL was initially developed for SIRCA's pitching research symposium. The purpose of preparing the PRL and participating in the symposium was to receive

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constructive feedback from experienced researchers that would ultimately enable me to refine the research idea. One of the best aspects of the pitch exercise was that it forced me to think over and over on each section, and enabled me to synthesize scattered ideas in a systematic way. Given the benefits of the pitch exercise, I will use the pitch template throughout my research career, and I strongly encourage other researchers to use Faff's pitch template to develop and map their research ideas.

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